

# **South Trail Fire Protection & Rescue Service District**



## **2022 ANNUAL REPORT**





***Compassion, Commitment, Courage***

### **Our Vision**

**To be recognized as a respected, innovative, and progressive fire and rescue organization.**

### **Our Mission**

**To provide the highest quality fire and rescue service to the community we serve.**

### **Our Values**

**Accountability, Pride and Ownership, Service, Integrity, Honesty**





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# Fire Chief Gene Rogers



Thank you for taking the time to review our District's 2022 Annual Report. It is my honor and privilege to serve as your fire chief. Our profession, and our organization, place extreme value on service to others. It is the reason we exist. It is this commitment to serving others that drives us.

This report gives a brief overview of how each of our divisions: Operations, Administration, Fire & Life Safety, Finance, Human Resources, Maintenance/Fleet, Safety/Training & EMS, and Public Relations work collectively to provide the highest quality of fire and rescue services to the communities we serve, while striving to be good stewards of the trust that the public has placed in us.

The District, and its elected officials, place great significance on the fiscal responsibility required to ensure that the services provided to our community are highly effective, uninterrupted, and sustainable.

Our staffing and ability to meet current and future challenges are key to providing these mission-critical services.

For more in-depth information on any of the topics addressed in this report, please feel free to review the District's Strategic Plan, Financial Audit, Independent Fire Control District Performance Review, Executive Budget Summary, Annual Budget Documents, browse our social media outlets, call our office staff, or schedule a visit to speak with the fire chief.

Compassion—Commitment—Courage

Respectfully,

A handwritten signature in blue ink that reads "Gene Rogers".





# Board of Fire Commissioners



Larry Hirshman  
Chairman

Commissioner Hirshman holds two Master's Degrees and spent his 30 year career in education, 15 teaching Social Studies, 15 as a High School Counselor. After retiring from education, he worked for FEMA for eight years providing relief for disaster victims. He has 11 years as a South Trail Fire Commissioner, the last 5 as Chairman of the Board of Commissioners. Resident of Seven Lakes for over 20 years and served on various committees including Safety and Security, Lifestyles and Architectural Review.



Jeff Haugh  
Vice-Chairman

Commissioner Haugh holds an Associate of Science in Fire Science Technology, and an Associate in Science Degree in Emergency Medicine. His 30 year firefighting career was spent at Lehigh Fire District (ret.). He worked through all ranks and retired as an Assistant Chief. Jeff has been an elected commissioner since 2015. He has earned a multitude of certifications and education such as Certified Paramedic, Advanced Cardiac Life Support & Basic Life Support Instructor, Paramedic Instructor for FSW.



Robert McDonnell  
Secretary-Treasurer

Commissioner McDonnell holds a bachelor's degree, many advanced emergency service credentials focused on leadership, incident management and instruction plus several public sector and fire service management certificates including IAFC Chief Fire Officer. During his 30+ years in the fire/EMS service he has been cited for valor two times and has numerous certificates of merit.



Ron Tarantino

Commissioner Tarantino holds an Associate of Science Degree in Fire Administration, is an active Fire Lieutenant/Paramedic with San Carlos Park Fire District, and has over 20 years experience in the fire service. In addition he holds multiple certifications that assist him with being an elected official for our district.



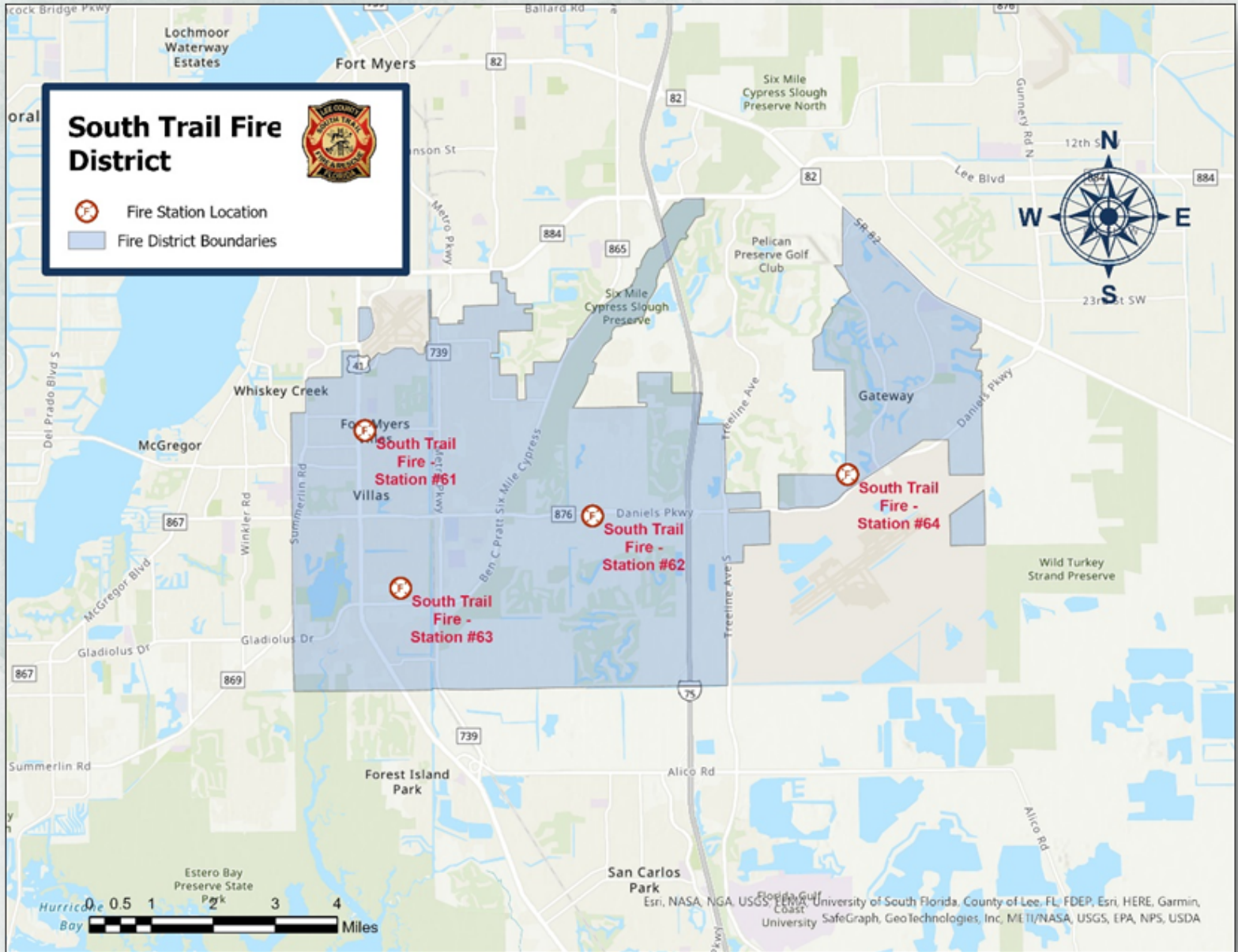
Ken Brown

Commissioner Brown holds an Associate in Science Degree in Applied Science – Flight Technology. He spent his 25+ years career as a New Jersey State Patrol Officer, Police Detective, the Fatal Accident Investigation Unit and a member of the Police Benevolent Association (ret.). Ken has been an elected Fire Commissioner since 2018.

- Approved a 2022-2027 Strategic Plan. This was accomplished with contributions from District staff as well as the community's input.
- BJM CPA, Inc. was selected to conduct an *Independent Special Fire Control District Performance Review* as required by Florida Statute 189.0695. Florida Statute requires that this Performance Review be filed with the independent special fire control district's governing board, the Florida Auditor General, the President of the Senate, as well as the Speaker of the House of Representatives.
- Successfully negotiated a new Collective Bargaining Agreement with IAFF Local 1826.
- Approved the purchase of two new apparatus which will serve as normal replacements for Engine 61 and Engine 64. The engines being replaced will move into reserve status. Both of these new apparatus will be paid in full during the 2023-2024 budget cycle.
- Attended the Southwest Florida Legislative Delegation.
- 3% wage increase provided for all employees
- Commissioner Robert McDonnell and Commissioner Ken Brown are re-elected to another four year term.



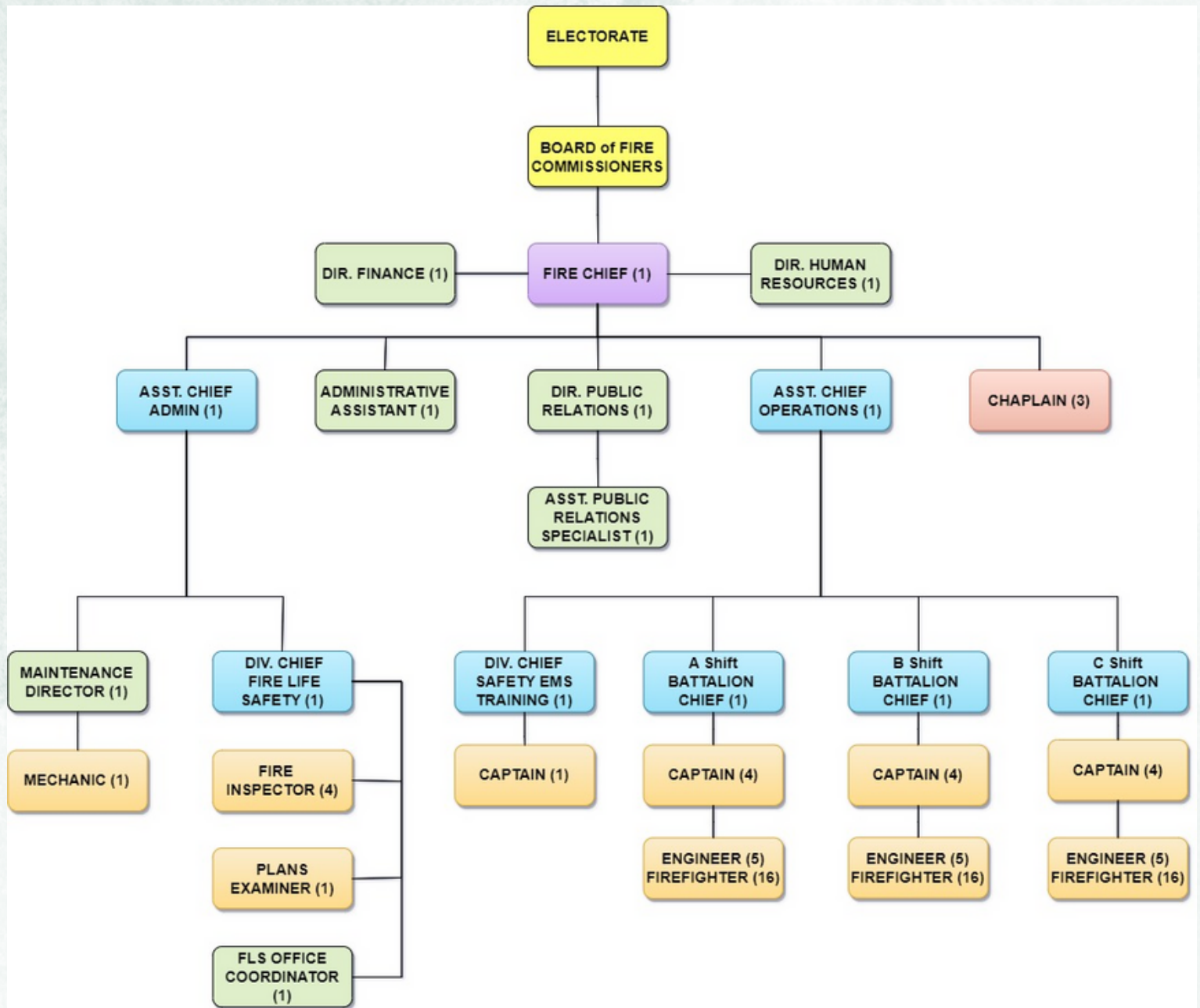
# South Trail Fire District Map





# South Trail Fire & Rescue

## Organizational Chart



# The Administrative Team



**Fire Chief  
Gene Rogers**



**Assistant Fire Chief  
of Operations  
David Bollen**



**Assistant Fire Chief  
of Administration  
Todd Anderson**



**Division Chief of  
Training/EMS  
Cindi Gallman**



**Division Chief of Fire &  
Life Safety/Fire Marshal  
Nate Burley**



**Director of  
Public Relations  
Amy Bollen**



**Director of  
Finance  
Vicky Deleacaes**



**Director of  
Human Resources  
Donnie Laubheimer**



**Assistant Public  
Relations  
Lindsey Powell**



**Administrative  
Assistant  
Candy Morse**



**Fire & Life Safety  
Office Coordinator  
Martica Pitt**



# Chief Officers



**Fire Chief  
Gene Rogers**

Years of Service: 32 years

Experience: Tice Fire District, South Trail Fire

Education/Certifications: A.S. in Fire Science Technology, B.S. in Executive Management, Paramedic, Fire Inspector, Fire Instructor III, Master's Degree in Administration, National Fire Academy Alumni, Executive Fire Officer, Certified District Manager, Active member of Florida Association of Special Districts, SHRP II—Federal Highway Traffic Incident Management Instructor.

Years of Service: 29 years

Experience: Matlacha Pine

Education/Certifications: BS Degree in Public Administration, AS in Fire Science, Certified Firefighter, Certified Paramedic, Fire Instructor III, Certified District Manager, Fire Officer III, Arson Investigator, PEER Fitness Coordinator, Fire Safety Inspector.



**Assistant Fire Chief  
of Operations  
David Bollen**



**Assistant Fire Chief  
of Administration  
Todd Anderson**

Years of Service: 28 years

Experience: Tice Fire District, South Trail Fire

Education/Certifications: B.S. Interdisciplinary Studies, A.A. Degree, Fire Officer IV, Certified Paramedic, Instructor III, Incident Safety Officer, Health and Safety Officer, Fire Safety Inspector, Arson Investigator, Certified District Manager, Rope Rescue Tech, PEER Fitness Coordinator, Smoke Diver.

Years of Service: 29 years

Experience: South Trail Fire

Education/Certifications: BS Degree in Administration, AS in Fire Science, Certified Paramedic, Fire Instructor III, USAR Specialist.



**Division Chief of  
Training/EMS  
Cindi Gallman**



**Division Chief of Fire &  
Life Safety/Fire Marshal  
Nate Burley**

Years of Service: 15 years

Experience: South Trail Fire

Education/Certifications: A.S. in Fire Science Technology, B.A.S. in Fire Science Administration, EMT, Fire Inspector II, Arson Investigator, Fire Instructor III, Fire Officer II.



**Battalion Chief Jason  
Dysarczyk  
A shift**



**Battalion Chief  
Steve Mozes  
B shift**



**Battalion Chief  
Matthew Seneca  
C shift**

Years of Service: 18 years

Experience: South Trail Fire, 8 USMC

Education/Certifications: Masters Degree in Fire Rescue Organizational Leadership, BS Degree in Public Safety Administration, AS in Fire Science, Certified Firefighter, Certified Paramedic, Fire Instructor III, Fire Officer IV.

Years of Service: 36 years

Experience: South Trail Fire

Education/Certifications: A.S. in Fire Science Technology, B.S. in Fire Administration and Public Safety Engineering, Fire Inspector II, Fire Instructor III, Master's Degree in HR Development, National Fire Academy Alumni, Fire Academy Lead Instructor 1994-2021, FL-2 DMAT Safety Officer 1996-2002, FL USAR TF 6 Leader 2000-2021.

Years of Service: 27 years

Experience: South Trail Fire

Education/Certifications: A.S. in Fire Science Technology, B.S. in Business Management, Certified Paramedic, Florida Urban Search & Rescue Specialist and member USAR TF 6 for 16 years, Fire Inspector, Fire Investigator, Fire Instructor III, Fire Officer IV.



# Assistant Chief of Operations



**Assistant Chief  
of Operations  
David Bollen**

- South Trail welcomed two new apparatuses to the fleet this year, Truck 62 and Rescue 62 and renamed Engine 63 to Squad 63.
- Purchased Squad 63 (heavy Rescue) Air Cart (required to perform a below grade rescue).
- Implemented progressive tones/station audible alerting and all related hardware for all station facilities to promote cardiac stress relief.
- Created and implemented a Paramedic Assistance Program in an effort to remove some of the obstacles that may exist as our responders pursue their paramedic licensure.
- Renewed the District's Advanced Life Support License with the State of Florida and corresponding Lee County Certificate of Public Need & Necessity (COPCN).
- Received a \$5,000 matching grant from our workers compensation carrier that was utilized to offset the cost of conducting advanced inspections, cleaning, and repair of existing firefighting turnout gear.
- Received an AFG Federal Grant award which allowed for the replacement or new installation of NFPA approved firefighting turnout gear washer/extractor units at all of the District's station facilities.



# Operations



Assistant Chief  
of Operations  
David Bollen



Battalion Chief  
Jason Dysarczyk  
A shift



Battalion Chief  
Steve Mozes  
B shift



Battalion Chief  
Matthew Seneca  
C shift



Division Chief of  
EMS/Training  
Cindi Gallman

## 2022 First Apparatus Turnout Time

49 sec  
(average)  
1 min 28 sec  
(90th Percentile)

## 2022 First Apparatus Response Time

4 min 26 sec  
(average)  
7 min 5 sec  
(90th Percentile)

Expanded  
operational staffing  
to sustain three new  
firefighter positions  
(Hired, July 14, 2022).

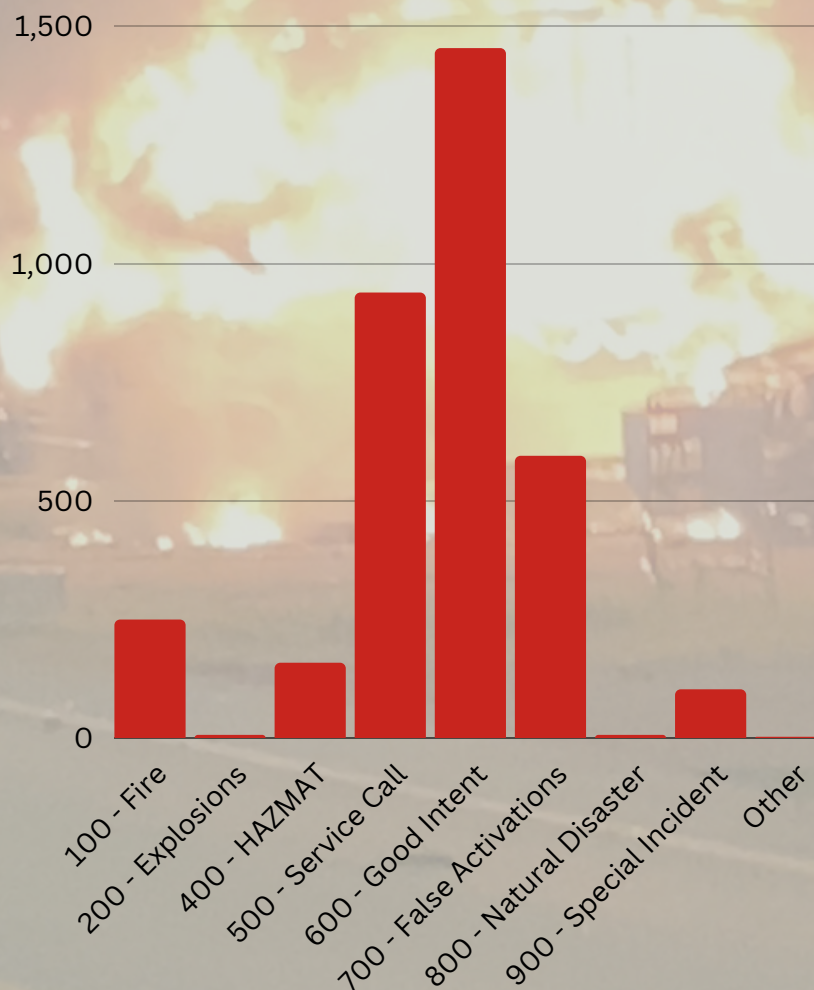
All operational  
units provide  
Advanced Life  
Support, each  
one staffed with  
at least one  
Paramedic.

Over 35 Operations  
Personnel earned a  
certification, incentive,  
became credentialed  
or earned a degree in  
2022.

# 2022 Incidents

*71% of 2022 Incidents were 300 Series, EMS.  
They are detailed in other sections of this report.*

**12,050  
Calls For  
Service**





# Call Types by Frequency - 2022

## Emergency Medical Service

1. Falls

2. Sick Person

3. Traffic Crash

4. Breathing Problem

5. Chest Pain (Non-Traumatic)

6. Unknown Problem/Person Down

7. Unconscious/Fainting

8. Stroke/CVA

9. Convulsions/Seizure

10. Overdose/Poisoning/Ingestion

## Fire

1. Outside Fire

2. Structure Fire

3. Vehicle Fire

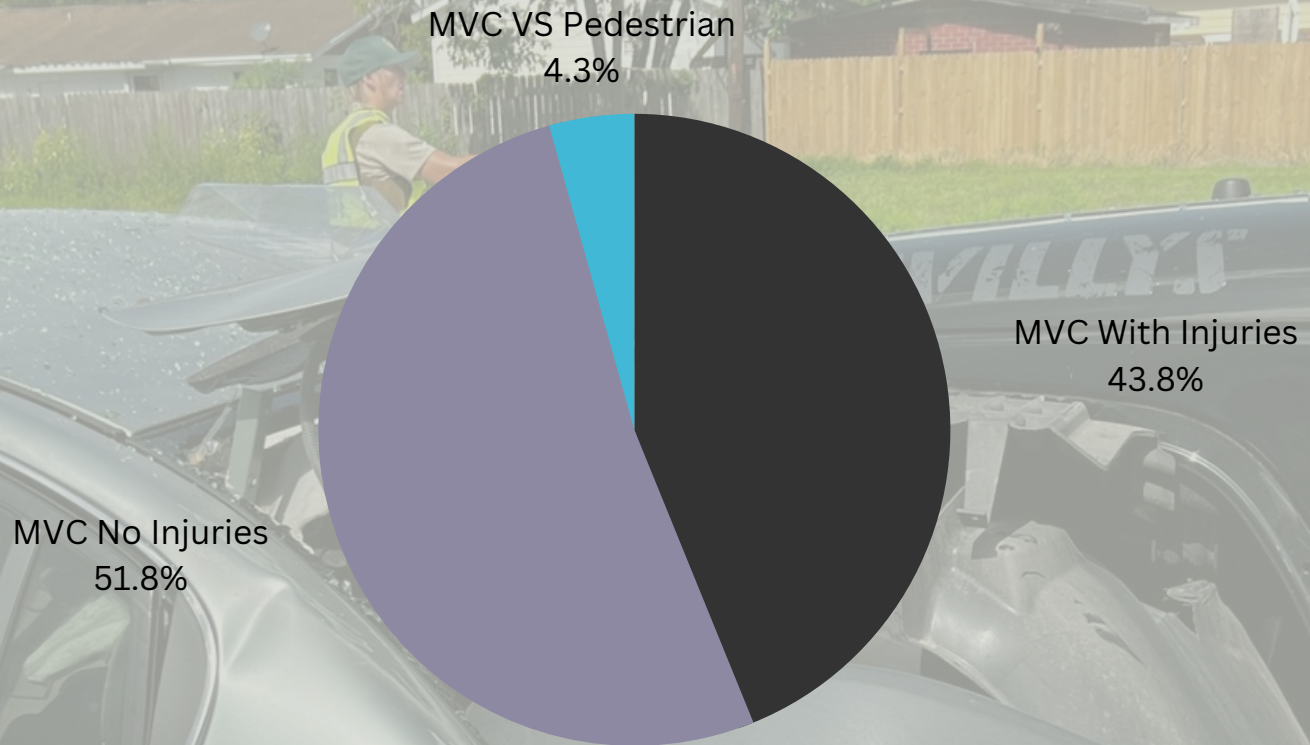
4. Cooking Fire

5. Fire,Other

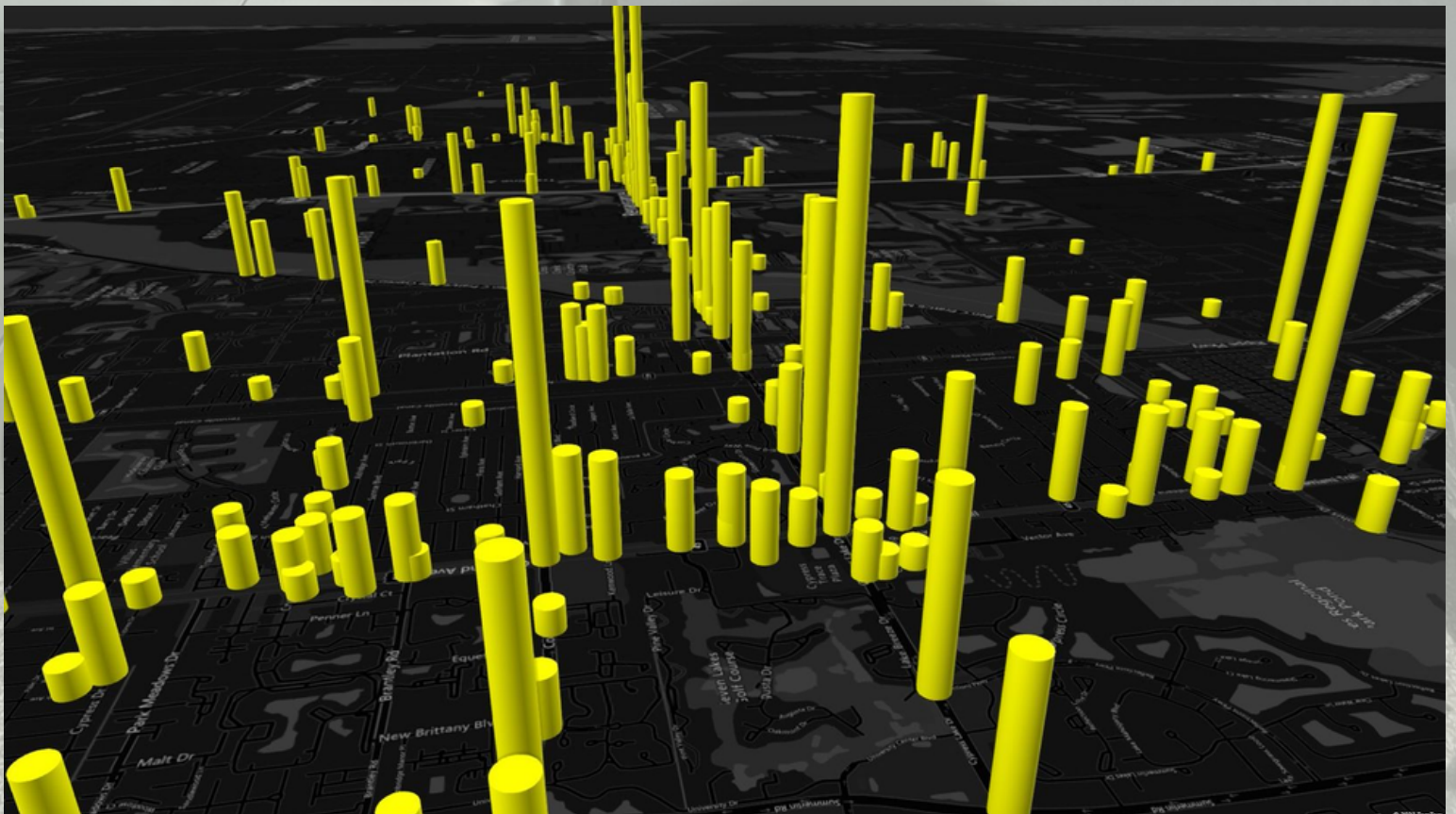
## Service Demand by Time of Day.

| Hour | Sun   | Mon   | Tue   | Wed   | Thu   | Fri   | Sat   |
|------|-------|-------|-------|-------|-------|-------|-------|
| 00   | 3.15% | 1.78% | 1.64% | 1.12% | 1.88% | 1.52% | 2.59% |
| 01   | 3.08% | 1.72% | 1.64% | 1.96% | 1.48% | 1.58% | 1.99% |
| 02   | 2.01% | 1.83% | 1.40% | 1.68% | 1.43% | 2.20% | 2.83% |
| 03   | 2.14% | 1.06% | 1.52% | 2.13% | 1.66% | 1.07% | 1.93% |
| 04   | 2.54% | 2.17% | 1.69% | 1.40% | 1.88% | 1.41% | 1.75% |
| 05   | 2.48% | 2.22% | 1.58% | 1.57% | 1.66% | 1.80% | 2.05% |
| 06   | 1.67% | 2.89% | 2.80% | 2.91% | 2.45% | 2.76% | 2.47% |
| 07   | 3.08% | 3.72% | 3.91% | 3.42% | 3.48% | 3.66% | 3.25% |
| 08   | 4.48% | 5.11% | 4.79% | 5.15% | 6.22% | 6.09% | 4.27% |
| 09   | 5.15% | 5.73% | 5.43% | 5.66% | 5.71% | 6.03% | 4.70% |
| 10   | 4.95% | 5.45% | 6.54% | 5.88% | 6.16% | 5.47% | 5.12% |
| 11   | 6.22% | 7.12% | 5.96% | 5.82% | 5.94% | 5.69% | 5.72% |
| 12   | 5.15% | 6.06% | 6.37% | 5.88% | 6.85% | 6.88% | 5.84% |
| 13   | 6.96% | 6.11% | 6.02% | 5.38% | 6.34% | 6.26% | 5.18% |
| 14   | 4.22% | 5.67% | 6.25% | 6.38% | 6.16% | 6.09% | 5.42% |
| 15   | 5.56% | 6.00% | 6.13% | 7.11% | 6.34% | 6.20% | 6.08% |
| 16   | 5.42% | 7.34% | 6.83% | 6.27% | 5.99% | 6.03% | 6.74% |
| 17   | 6.09% | 6.39% | 7.30% | 6.22% | 5.54% | 4.79% | 6.14% |
| 18   | 6.09% | 5.28% | 5.78% | 5.60% | 5.25% | 5.92% | 4.88% |
| 19   | 4.48% | 4.56% | 4.38% | 5.32% | 4.51% | 4.74% | 4.39% |
| 20   | 5.22% | 3.89% | 4.26% | 3.75% | 4.17% | 4.34% | 5.36% |
| 21   | 4.22% | 2.89% | 2.69% | 3.14% | 4.22% | 3.49% | 3.43% |
| 22   | 3.35% | 2.45% | 2.51% | 3.47% | 2.45% | 3.16% | 4.03% |
| 23   | 2.28% | 2.56% | 2.57% | 2.80% | 2.23% | 2.82% | 3.85% |

# Motor Vehicle Crashes (MVC)



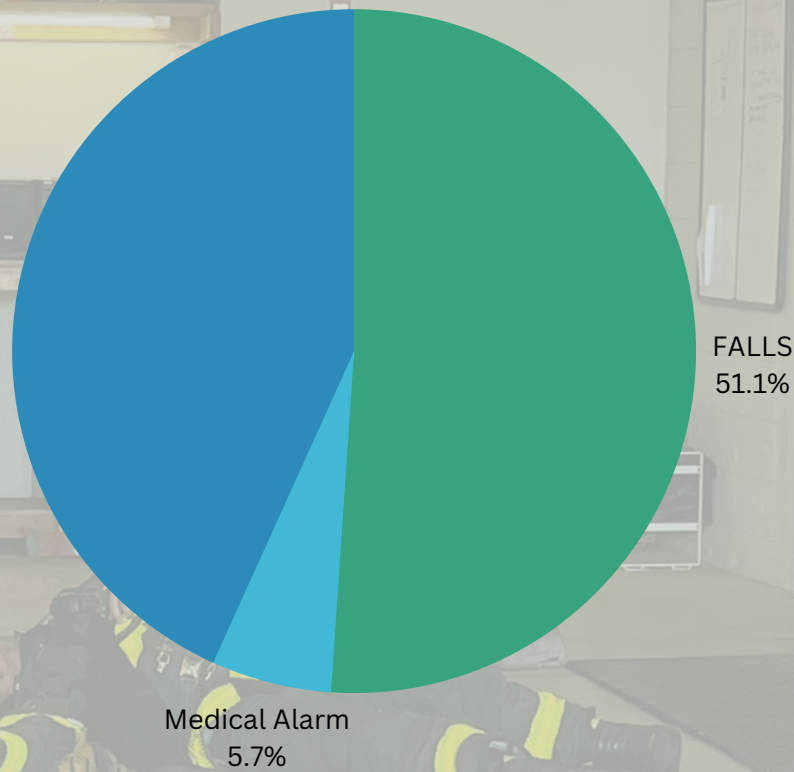
## Locations of Motor Vehicle Crashes



Working example of a Heat Map. This Heat Map depicts Vehicle Crashes in 2022 virtual looking eastbound Daniels Parkway. The taller the silo, the higher the frequency of vehicle crashes that occurred at that location. This reliable data aids in providing ample fire & life safety coverage to our citizens and visitors.



# Falls



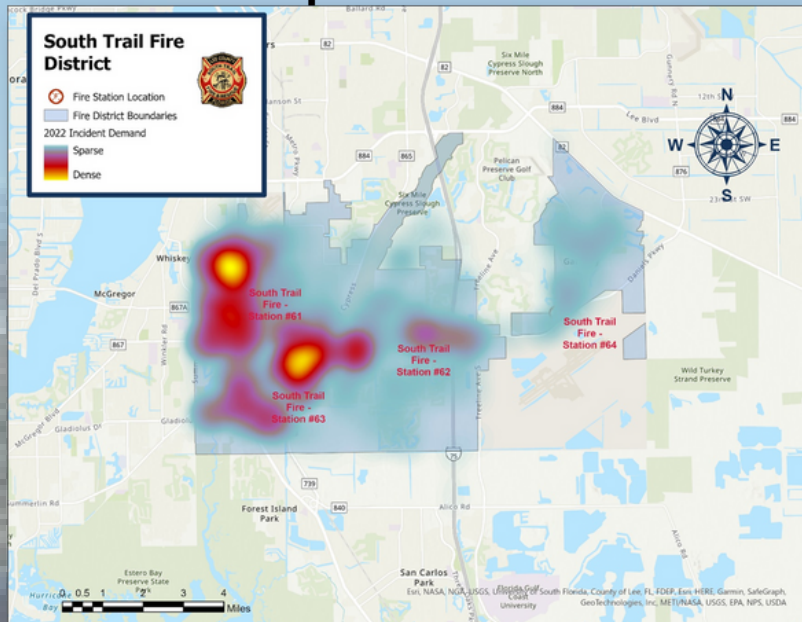
## Where Do Patient's Fall?



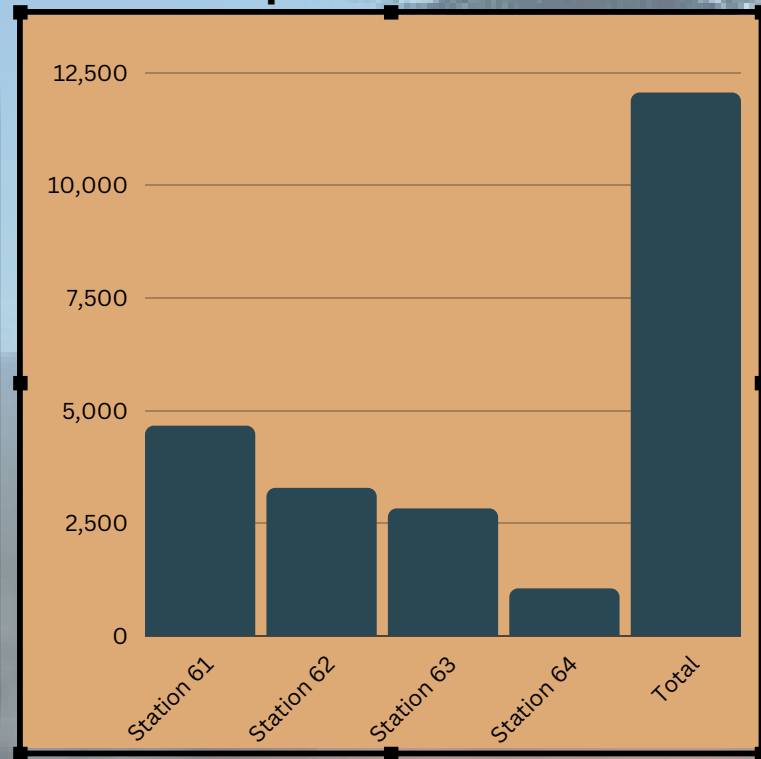
➔ ***\*This allows the District to target education programs, aimed at fall-prevention to the areas most at-risk.***

# 2022 Service Demand

## Response Areas



## Responses Per Station



| Number of Concurrent Incidents* | 2022 |
|---------------------------------|------|
| One Incident                    | 55%  |
| Two Incidents                   | 32%  |
| Three Incidents or more         | 13%  |

\*More than one active incident during the same time



# Hurricane Ian Response

## *...the first 15 days*

**South Trail  
averaged  
46 calls per  
shift**

**692  
incidents in  
15 days**

**Each 24  
hour period  
was staffed  
with double  
shifts**

**Almost all  
of our  
employees  
suffered  
damage to  
their  
homes.**

Upon Ian's pre and post landfall, our responders immediately assumed familiar and additional storm-mode roles and responsibilities. It has been well over 50 years (if ever) that our communities have experienced the level of devastation brought by Hurricane Ian.

Daily leadership conference calls conducted for more than two months post-landfall.

Assumed leadership roles within Lee County's Emergency Operations Center.

Authorized by FEMA for over \$600,000 in federal reimbursements for disaster-related expenditures.

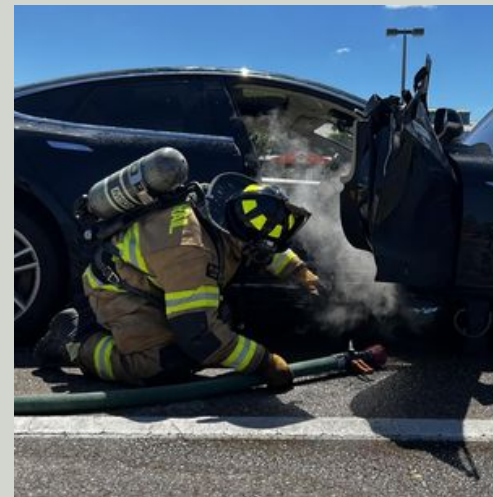
Provided and coordinated all initial damage assessments (FIDA) utilized by Lee County, FEMA, and federal Urban Search & Rescue Teams (USAR).

Participated in secondary house-to-house, floor-to-ceiling comprehensive searches of all structures in Lee County.

Coordinated/Hosted regional staging area and three base camps of operation from landfall thru two months post-landfall.

Hammond Stadium was the main staging area for the entire region and housed and cared for well of 1000 responders and 100's out of county resources. Local fire districts provided staging officers which allowed this entire logistical site to effectively operate for the first week following landfall.

Jet Blue Park was an additional base of operation for FEMA resources focused on search and rescue followed by evaluation and recovery. This base of operation was home to 7 FEMA USAR teams from across the country and remained open for 5 weeks post land-fall. South Trail provided logistical support on a daily basis based on the need for local knowledge.



# Hurricane Ian Response *...the first 15 days*



Post landfall Cut & Toss tree/debris removal to initially open roadways which allowed our citizens to begin to move about and more safely participate in response and recovery.

Were the first responders out in the streets after the storm and preceded law enforcement and Lee County EMS transport units. This effort was a great success and also halted many situations of theft of personal property as law enforcement was unable to safely deploy to some of these impacted areas.

Most all intersections and traffic lights went dark for three weeks.

Transported patients that needed to be treated at local area hospitals pre-landfall. Lee County EMS transport services stopped services at approximately 20 MPH sustained winds. Many Fire Districts continued to provide emergency services for another six hrs. until sustained winds reached 35 mph. Each Geo-Division makes that go or no-go call on a safe and individual basis, based on the weather conditions that are impacting their specific Geo-Division. Some inland areas were able to provide emergency services much longer than coastal Geos. This simple phenomenon saves lives and property.

District personnel worked around-the-clock to provide a long list of logistical services to teams from around the country that were deployed. The intimate knowledge of our geographic area ensured that the out-of-area response teams were deployed in critical areas and in the correct concentration. This contributed to a highly successful operation.

Supported all Lee County Shelters...anything from food Pods to facilitating safe spaces for daily air operations that were actively delivering evacuees by air (landing zones secured by fire districts) for weeks following landfall. Fire protection, EMS services, and life-safety inspections of shelter locations also conducted by fire districts.

Florida's CFO tasked South Trail with an immediate need to deliver 1000's of carbon monoxide detectors to our area. South Trail, assisted by other districts, took on the responsibility of distributing these detectors throughout the county. The Lee County Fire Marshal's Association was placed in charge of that effort and have been credited with savings lives by preventing Carbon Monoxide Emergencies.

Dispatched our own emergency incidents for approximately three weeks post-landfall as our local Public Safety Answering Point (PSAP) was calling for out of area assistance; bringing in and training strike teams of dispatchers to answer and dispatch emergency incidents.



# Training

## Fire Coordinators



Division Chief of  
EMS/Training Cindi  
Gallman



*Ron Givens, John Ruff, Shawn Robinson, Dustyn LeBarre, Adam Angelson*

## EMS Coordinators



Training Captain of  
EMS/Training  
Brian Angelson



*Josh Colon, Eduard Plyaka, Pedro Oliva, Alec Dilallo, Brett Ezell, Stephan Jonas*





- Training hours - in house, 17,533.73 hrs
- Training hours - outside classes, 2047 hrs
- Physical Fitness – 1508.25 hrs
- Training hours for Special Ops - 203 hrs







**Assistant Chief of  
Administration  
Todd Anderson**

# **Assistant Chief of Administration**

- Interviewed roof contractors for station 63. Projected completion date 2023/2024.
- Coordinated with contractors to replace the exterior doors at station 61 and Safety House.
- Meeting with painting contractors for station 61 and Safety House. The projected completion date is early 2023.
- Commenced major concrete repairs at Station 62. The projected completion date is 2023/2024.
- Audio/Visual equipment upgrade to Station 62's training room. The projected completion date is April 2023.
- Working with vendors to install new phones, security cameras, and employee access points. The projected completion date is mid 2023.
- Class A Uniforms were ordered for all fire personnel.
- The new B/C vehicle will soon be implemented into our fleet.
- Assisted Finance with the FEMA reimbursement process.
- Worked with a vendor to properly dispose/mitigate old firefighting foam from the workplace.
- Reset/Replaced all on-site IT hardware increasing cyber security.
- Fire Safety House carport is currently under permitting and improvements will be made due to hurricane damage and age of building.



# Fire & Life Safety

**South Trail Fire & Rescue Fire & Life Safety Division performs activities designed to reduce the risk of fire to life and property, thereby enhancing the safety of residents and visitors to the District.**

## **2022 was a year of change for the Fire and Life Safety Division**

- **Implemented new technology with a Knox Key Secure program. This included installing Knox Key Secure Units in over 900 existing commercial occupancies.**
- **Received in-person training on Mobile-Eyes Inspection Software.**
- **Ordered fire extinguishers for all South Trail-owned staff and support vehicles to ensure vehicles with a South Trail identifier on them will be equipped with a fire extinguisher.**
- **Started an Out of Service Hydrant Marking System utilizing rings vs. paint.**
- **Replaced two fire inspector/investigative vehicles (planned fleet replacement).**



**Division Chief  
of Fire & Life Safety  
Nate Burley**



**Fire Inspector/Investigator  
Jeffrey Gilbert**



**Fire Inspector/Investigator  
Rich Reed**



**Fire Inspector/Investigator  
Steve Silverman**



**Fire Plans Reviewer  
Ame Davis**



**Fire & Life Safety  
Office Coordinator  
Martica Pitt**



# Fire & Life Safety Activities

In 2022, our Inspectors and Reviewer performed 7,880 documented inspection activities.

**Flow Tests:**

**153**



**Permitted  
Construction  
Value:  
\$158,895,779.98**

**Complaints  
Investigated:**

**29**

**Plan Review:  
1,008 plans reviewed  
(including  
resubmittals and  
revisions)**

**Fire  
Investigations:**

**27**



**Alarm  
Enforcement:**

**187**

**Commercial  
Fire Permits:**

**184**

**Commercial  
Building  
Permits:  
244**

**\$208,350.78 Inspection Fees Collected**



# Maintenance Division



**Paul Hardy**



South Trail Fire & Rescue has their own emergency vehicle technicians, certified mechanics that specialize in emergency vehicle repair and maintenance.



**Mike Chase**

- 780 Work orders completed in 2022
  - \*These were apparatus repairs, facility repairs, scheduled maintenance, etc.
- Annual hose and ground ladder testing
- Annual aerial NDT Certifications
- Performed annual service on Station Standby Generators
- Assisted with annual air pack testing
- Managed 5 year hydrostatic testing on self contained breathing apparatus
- Assisted with annual rescue tool service
- Calibrated gas monitors
- Assisted with MAKO air refill annual service and air testing
- Performed repairs on MAKO air refill stations
- Assisted in replacement of new Station Gear Extractors
- Assisted in major plumbing repair at Station 62
- Designed and performed Maintenance Division section of APT class
- In serviced Truck 62
- In serviced Rescue 62
- Worked multiple overtime days after Hurricane Ian
- Passed multiple Emergency Vehicle Technician (EVT) recertification tests
- Attended Sutphen 2 day training class on Aerial Maintenance
- Coordinated multiple repairs and unit maintenance with AC company
- In serviced new Maintenance Vehicle
- Refurbished Old Maintenance vehicle
- Performed numerous repairs in LCEMS areas at STFD locations



# Public Relations/Public Education



Director Of  
Public Relations  
Amy Bollen



Public Education Specialist  
Lindsey Powell



**346**  
Events

**214**  
car seat  
installations

**Over**  
**15,164**  
people

Over **15,164** people participated in an education or public relations event with South Trail Fire & Rescue.

**214** child car seat installations and education.

**346** events: Fire Extinguisher Training, CPR/AED/First Aid Training, puppet shows, Fire Safety Trailer, pool and water safety, and fire and life safety programs presented to children at the STFD Safety House, fire stations, preschools and at schools in the South Trail Fire District.

Coordinated South Trail's annual donations of holiday gifts to Pine Manor Community, In-Towne Suites residents, Villas Elementary Social Worker, and identified families in need.

Coordinated South Trail's annual donations for Thanksgiving with The Gathering Place of home, health, hygiene, food, clothing to Hearts for Home and homeless veterans.

Coordinated and attended many public relation events such as: Friday Night Lights at Golisano Children's Hospital, Spring and Fall Festivals, church picnics, Touch a Truck, Grampy's Charities Ball Drop, multiple Trunk-or-Treat events, Bell Tower Kids Halloween event, two fourth of July golf cart parades, one Halloween parade, Bell Tower Santa Delivery and tree lighting, three winter holiday golf cart parades, 9-11 at Mission BBQ, Pink Heals Events, and fundraising events throughout our district.





Ongoing smoke alarm program in our fire district, over 50 homes were visited and smoke alarms were installed, batteries were changed, and home fire and life safety information was delivered.

Coordinated and sponsored with Villas Elementary a child car seat event with "Shop with a Firefighter" for holiday toys. Over 50 families left safer than they arrived by having a car seat, car seats were correctly installed, all family members correctly wore their seat belts, and overall motor vehicle education was delivered.

Active Social Media accounts on Facebook, Instagram and NextDoor.

Attended NIOA, Advanced PIO Course, Florida PIO Symposium and Florida Life Safety Educators Conference. Director Bollen was a guest instructor for three subject areas for FAFLES.

Coordinated the build/design and decorated a holiday golf cart to be used in multiple holiday parades.

Conducted several media interviews over the year for emergency events or educational pieces.

Played an active communication role with the residents of our district with Hurricane Ian preparedness and recovery.

Actively participated in the Lee County JIC gathering up to date information for internal and external communication.





# 2022 Awards

## 2022 Phoenix Awards



## Surfside Response



## 2022 Employee of the Year Fire Inspector/Investigator Rich Reed



## 2022 Firefighter of the Year Captain Dustyn LeBarre





# 2022 Promotions





# Wash Down Ceremony





# **Finance**

**The District's approved 2022-2023 Budget projects a total income of \$22,144,352. The District's millage rate is currently set at its cap of 2.5000. Ninety-eight percent of the District's available income is derived from ad valorem property taxes, based on the millage 2.5000 rate. The District relies on this sole income source to fund its operating costs, capital expenditures, and employee costs.**

**The District maintains capital reserve accounts which are designed to provide the needed funding for critical items such as new fire engines, new and existing station facilities, firefighter turnout gear, self-contained breathing apparatus, fire hose, and the balance of the essential equipment and facilities needed to sustain the operation of the District.**

**The District also relies on its reserve accounts for financial sustainment during all economic seasons. This allows uninterrupted emergency and non-emergency services to be provided as property values fluctuate.**

**In 2022, the District was able to complete several large-scale projects by utilizing its capital reserves. This was successful due to the District's foresight and capital planning, allowing the use of funded reserve accounts to acquire the needed goods and services which result in consistent delivery of core services to our community. These expenditures include the purchase of two replacement fire engines, the replacement of four fleet vehicles, the replacement of an entire roof at the District's headquarters, and other budgeted capital items that are mission-critical to sustainment of the essential services we provide to our residents and visitors.**

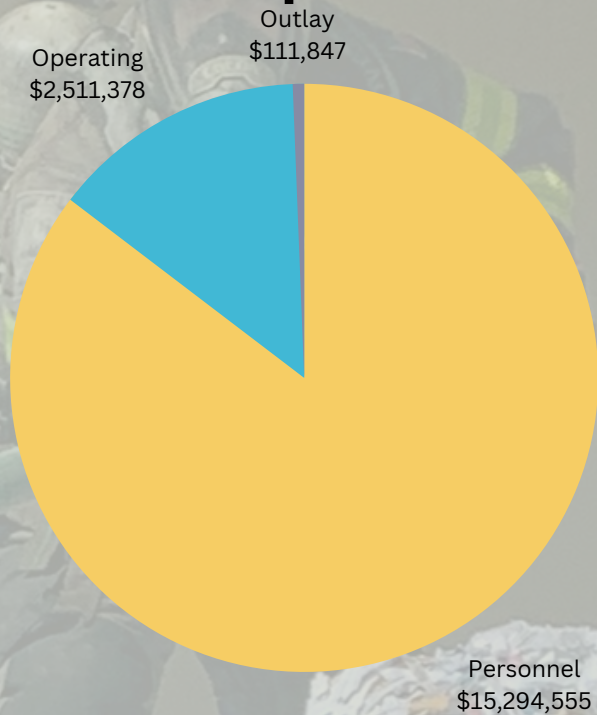


# Finance

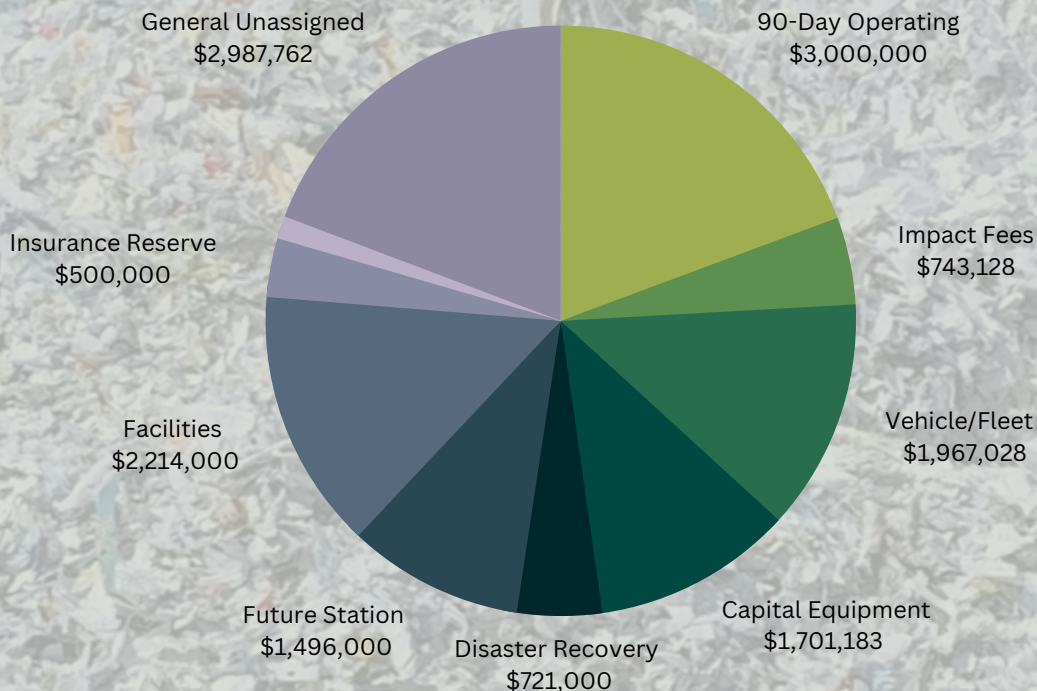
**2022 Operating Budget - \$22,144,352**

**Millage Rate: 2.5000**

## 2022 Expenditures



## Capital Reserves





# 2022 Annual Report

